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(12-13 December 2016)

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ReSPA: Regional cooperation in the Western Balkans has no alternative

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7th ReSPA Governing Board Meeting at Ministerial level held



Broadcaster 777 TV, 28 November 2016 (Morning Programme – 8:23am)

Dragan Đurić, ReSPA's Programme Manager

Host: As we announced, we will be talking about the Regional School of Public Administration (ReSPA). We will be talking in details with Dragan Djuric, ReSPA's Programme Manager. Good morning and welcome.

Dragan Djuric, ReSPA: Good morning.

Host: For the beginning, can you give us ReSPA's profile.

Dragan Djuric, ReSPA: Well, it is called the Regional School, but actually, it stopped being a school quite a long time ago. The idea of creating such an institution was born in 2003 at the EU-Western Balkans Summit in Thessaloniki. Then after about seven years, in 2010, the idea came to life. ReSPA is an international organization which was designed in Montenegro. We are a small institution, we have 15 employees altogether; 7 or 8 are international staff, the rest are local staff. We are actually strengthening the capacity of state administrations in the Eastern Europe region. Our member States are Montenegro, Serbia, Bosnia-Herzegovina, Albania, Macedonia, but our services are also used by Kosovo which is in the ReSPA accession process. So, we have five member states and we expect Kosovo to become number six.

Host: You recently held ReSPA 9th Annual Conference with 160 participants from the Western Balkans and the EU. What was the main topic and how important it is for an ordinary citizen to start discussing specific topics related to public administration?

Dragan Djuric, ReSPA: The main topic of this year's conference was the process of optimization of public administration. The title tells you how important this is. Public administrations need to adapt to comprehensive changes that occur in the region. If public administrations do not correspond with these changes, if they are not optimized to meet the needs of the region, they become a burden for the economy and for the citizens. Public administrations should be a public service, for citizens and for business. We still face problems in understanding this fact, because we got used to some other functioning models in public administration. This is why this type of gathering of a large number of representatives from ReSPA member states, but also from other European countries, and other international organizations is very useful.

Host: What were the conclusions at the Annual Conference? What needs to be fixed so communication between citizens and public administration would work as it really should?

Dragan Djuric, ReSPA: During the preparation for the conference, we made a comparative study, an analytical overview about what the public administrations in ReSPA member states are doing in terms of organisation. We compared it to what the EU member states' public administrations are doing, and the U.S. states. We have come to certain conclusions that all these countries have



completed some optimization processes, comprehensive processes, more or less successfully. We cannot say that this is one unified process of various segments of the overall optimization process. The most visible is one that, for example, was going on in Montenegro until 2013. This was an attempt to reduce the number of public institutions. It was an attempt to reduce the number of employees in the public sector and to thereby have overall cheaper public administration. As such, it would contribute to having a more competitive economy and society in general. This approach is in fact catches our eye the most, at first glance, but there are other types of optimization. The4 most elusive approach is improving the quality of the decision making process, the process of policy-making, improving the coordination between various institutions, etc. So, there are various models, especially now when new IT technologies are used. It is a new science, which is evolving all around us, and use of these segments is very important in optimization, not only of the public administration, but of the business in general.

Host: In what way do you cooperate with colleagues from the region, the world and Europe? And who are they?

Dragan Djuric, ReSPA: ReSPA is managed by the Governing Board. These are ministers who are responsible for public administration in the ReSPA member states. Also, we have other levels of governance structures that are generally made of high-level officials in public administrations in ReSPA member states. We cooperate with our member states by hiring member states representatives of relevant institutions for various topics, and then we create a network, including study groups, working groups, expert groups, which together analyze regional problems in individual member states. We then try to find a model the way ReSPA can help to all those countries at the regional level. I would like to say that it is already quite clear that the differences between the ReSPA member states are quite large. It is not easy to “tailor a suit” that will be good for Bosnia-Herzegovina, Kosovo and Serbia. For some, sleeves are long, and for others - they are short, etc. Now we have identified some new opportunities so ReSPA can directly, bilaterally assist individual countries especially when it comes to implementing some of the recommendations ReSPA has defined through our comparative studies, which represent our basic means of work.

Host: In professional circles, ReSPA is known for its research in the public reform and public administration area, which are usually published as comparative studies. What does it all mean? How important is it for ReSPA that these documents can be used in practical policies?

Dragan Djuric, ReSPA: Well, like any other quality recommendation, whatever level it comes from, it is just a dead letter without implementation. So we recognized an opportunity to use additional EU funds to help with implementation of specific recommendation, or improvement of certain policies in the member states. It is important that we have provided a new model, so government representatives are helping the representatives of other ReSPA member states. We can see this through the example of the European integration. The states that have advanced more in this process, which have already opened negotiations in some EU accession negotiating chapters, can be significantly used as a support to those countries that are still preparing for the process. The expert experience of people who are engaged in the negotiation process is very useful in such cases.



Host: It is somewhat significant that ReSPA is a great story and it represents an opportunity for all public administration representatives. They can learn something new or even discuss their mistakes in one place, with the EU representatives that are brought together by this conference. Was the event a success? How many annual conferences have you organised before? Is there any progress as far as the public administration is concerned? You spoke about certain issues, including administrative overload. We heard before in the media that this was the biggest issue.

Dragan Djuric, ReSPA: Public administration is not independent from the overall system. It works and it is a significant factor, just like bureaucracy influences the public policy-making process and the quality of public policy. But administration shares the fate of the overall economy and the overall society. The consequence of the last economic crisis can still be felt. That is why we have optimization demand – so we could do as much as possible with fewer resources, so public administrations would be as cheap as possible. To learn about our results, it is enough to read the European Commission progress reports. They were published annually so far, but they will be biennial in the future. In a complex but concise manner, they give an assessment of what countries are doing in public administration reform area. This is how we can follow gradual success. Success is not so easily visible. It's not easy to have success in the public administration reform, in any of the countries. All the nations of the world face similar problems; they all seek to optimize their administrations. This is not just a characteristic of the Western Balkans. So, an additional problem is that our public administrations, besides the fact that they have to adequately respond to the challenges that societies and businesses face, still have a parallel task - to adapt the overall system to what is required in the EU accession process, the system defined by European directives.

Host: In the end, could you tell us something about ReSPA's plans in the coming year or in the period ahead? The conference is finished, so what are you working on now?

Dragan Djuric, ReSPA: We will have another three topic-related conferences by the end of the year. They will be about complex needs for new IT technologies in e-government, or about how to improve the quality of legislation being prepared by the public administration. We will also have a small conference to analyze models how states manage public administration reform processes. For example, some countries have ministries responsible for public administration, some do not. I think that after the elections Montenegro could have a new public administration ministry. Next year we continue to do the same as before. We have clear topics and we will provide more support for the member states countries. We will organize regional activities and various studies, which will contribute to having experience exchange and networking give better results.

Host: Mr. Djuric thank you very much for taking the time to be guest of our morning programme and to share the essential facts on ReSPA so Montenegrins would learn more about its work.

Dragan Djuric, ReSPA: Thank you.

Host: Dragan Djuric was our guest today on behalf of the Regional School of Public Administration.





Broadcaster TVCG, 9 December 2016 (Morning Programme – 8:52am)

Zorana Gajić, ReSPA's Programme Manager

Host: This morning we are talking about the activities and projects of the Regional School of Public Administration (ReSPA), which has organized several important conferences. We will learn more details from Zorana Gajic, ReSPA's Programme Manager. Let's explain - ReSPA is an intergovernmental organization that supports regional cooperation between administrations in the Western Balkans, isn't that right? The activities of this organization are supported by the European Commission's funding.

Zorana Gajic, ReSPA: Yes, we are partly financed from the Member States resources. Our member states are Albania, Bosnia-Herzegovina, Montenegro, Serbia and Macedonia, and they pay a certain amount each year for our operational costs. However, the European Commission funds various activities of the Regional School of Public Administration, including organization of conferences, seminars, study trips, and preparing comparative studies concerning the public administration reform in the Western Balkans.

Host: Now we can call to mind this connection with Montenegro. ReSPA's 9th Annual Conference on the public administration optimization process in the Western Balkans was held in mid-November. What does that mean?

Zorana Gajic, ReSPA: Every year, the Regional School of Public Administration organizes major conferences dealing with public administration reform issues in the light of European integration. This year's topic was the optimization of public administration. The conference was held in Podgorica. We usually organize events in Danilovgrad, where the ReSPA headquarters are, but this year we had about 200 participants, so we needed a bigger venue. There were more than 20 speakers, both from the region and from the EU. The conference has significant media attention. We believe it was successful, not only in networking of people from public administrations in the Western Balkans, but also in sending a message about the importance of optimizing public administrations towards the EU.

Host: What does the very concept of optimization mean in this context?

Zorana Gajic, ReSPA: It means that we can try to analyse what are the possibilities within the public administration to provide citizens and the business sector with more efficient services. And then, in accordance with this analysis, we can make reforms that will lead to better services.

Host: Let us mention some other conferences Regional Conference on Administrative Justice in the Western Balkans, held in late November. What were the main messages at the conference?

Zorana Gajic, ReSPA: Throughout the region, new regulations were adopted relating to the general administrative procedure, as well as for administrative dispute. In particular, a new Law on General



Administrative Procedure was adopted in Montenegro in late 2014, and its application will begin in the summer of 2017. In the summer of 2016, the new Law on Administrative Dispute was also adopted and its application will also begin in the summer of 2017. This is a new challenge for the Administrative Court of Montenegro, and a very similar situation exists in other countries in the region. That's why we decided to organise a regional conference. So, the conference was organized jointly by the Regional School of Public Administration and the Administrative Court of Montenegro, and it discussed pressing issues related to the administrative procedures. Message of the conference was that it is absolutely necessary not only to adapt the work of the administrative courts to the new legal framework, but also to European standards. In this regard, we plan to organize study trips to the European Court of Human Rights in Strasbourg next year, where judges from administrative courts in the region would become better acquainted with the work of this court.

Host: In addition, ReSPA provides special support to the Administrative Court of Montenegro to prepare for the implementation of new regulations in this area.

Zorana Gajic, ReSPA: Yes. As I said, the new Law on General Administrative Procedure and the new Law on Administrative Dispute create a new legal situation...

Host: A completely new climate, probably? How different will it be from the previous one?

Zorana Gajic, ReSPA: Well, it introduces certain new legal concepts, such as administrative act, for example. But it also introduces new legal situations, where the court needs to adapt itself, where in many cases judge will need to make individual decisions. At the moment, only judges in the Council have the power to do so. So there will be a change in the way the court should work.

Host: In early December, the Regional Conference on Better Regulation and Competitiveness was held in Belgrade.

Zorana Gajic, ReSPA: Yes, we were in Belgrade on 1 and 2 December with over 80 participants from across the region. ReSPA organised this conference in partnership with the Regional Cooperation Council (RCC) from Sarajevo and the United States Agency for International Development (USAID). The conference was focused on how the change of regulations or drafting new legislation should be better analysed in the light of European integration, in relation to what effects it would have on citizens and economy. We connected this with the economic competitiveness of the region, and I think we have achieved a remarkable connection between these issues. A large number of participants have already sent us a letter of gratitude, so we are happy with the work at the conference.

Host: We can announce the Ministerial Conference to be held in Danilovgrad on Monday.

Zorana Gajic, ReSPA: Yes, that's right. The Governing Board of the Regional School of Public Administration operates at two levels. The key level is the Ministerial level. Now we will organise a Governing Board meeting at Ministerial level, which usually takes place once a year. On this occasion, the Albanian Minister of Innovation and Public Administration, Milena Harito, will join us, as well as Minister of Justice in Bosnia-Herzegovina, Josip Grubesa, Macedonian State Secretary in the Ministry of Information Society and Public Administration, Jahi Jahia, and State Secretary of the Ministry of Public Administration and Local Government of the Republic of Serbia, Zeljko Ozegovic. We are very pleased that we can also welcome the new Montenegrin Minister of Public Administration, Suzana Pribilovic, who will join us in the meeting.

Host: *Shall we announce two more important regional events next week?*

Zorana Gajic, ReSPA: Yes, we are preparing for a major conference on 13 December, also dedicated to the public administration reform. This regional conference will be focused on management of implementation of public administration reform (PAR) strategies in the region and on this occasion we will have guests from Brussels, from the European Commission, who will present the enlargement package related to the Western Balkans, with a focus on public administration reform. After that, at the end of the week also in Danilovgrad we will organise the First Meeting of the Heads of Central Harmonization Units from the finance ministries. These are institutions which deal with public internal financial control.

Host: *We have learned a lot about ReSPA. Thank you for this conversation.*

Zorana Gajic, ReSPA: Thank you too.



ReSPA: Regional cooperation has no alternative

Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges, it was stated at the Regional School of Public Administration's (ReSPA) Governing Board Meeting at Ministerial level.

The Meeting participants were ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, together with observers from Kosovo and from the European Commission.

As ReSPA stated, ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

„Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges,“ Ms. Ratka Sekulovic, ReSPA Director, said.

That is, as she said, why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

“Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,“ Sekulovic said.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations said that over the past years, ReSPA could address the majority of recommendations of the European Commission, and strengthen their effectiveness and visibility.

„The value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations. These are the fundamental values of the European Union and the Enlargement process as well,“ Costa said.

According to him, ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform.

“Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU *acquis*,“ Costa pointed out.



Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017.

At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.

„It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union,” said Mr. Ozegovic.

As Harito stated, the process of EU negotiations is very long and complex, so we have to have good public administrators to manage it. “And we need ReSPA as a regional institution to be involved in this process.”

The ReSPA Governing Board Meeting at Ministerial Level was followed by the Regional Conference on Managing Implementation of Public Administration Reform (PAR) Strategies in the Western Balkans the next day, with more than 50 participants representing relevant governmental institutions from Western Balkan countries.

The Conference was focused on various models of managing the implementation of PAR strategies in the Western Balkans and readiness of ReSPA Members to effectively tackle this issue.

In order to facilitate the conference discussion, ReSPA experts prepared the Analytical Paper on Managing Process of Implementation of Public Administration Reform Strategies in ReSPA Member Countries.

Some of the key conclusions of this Regional Conference are that PAR strategies are prepared with significant support of various Technical Assistance projects using external expertise, and such situation offers opportunity to apply best practices, but the ownership of the PAR agenda is still limited.

„Administrative capacities of institutions in charge for PAR management and for coordination of the monitoring process are rather limited and need to be strengthened; Governments remain committed to reforming public administrations, and the European integration is a key driving force for public administration reforms,” it was stated.

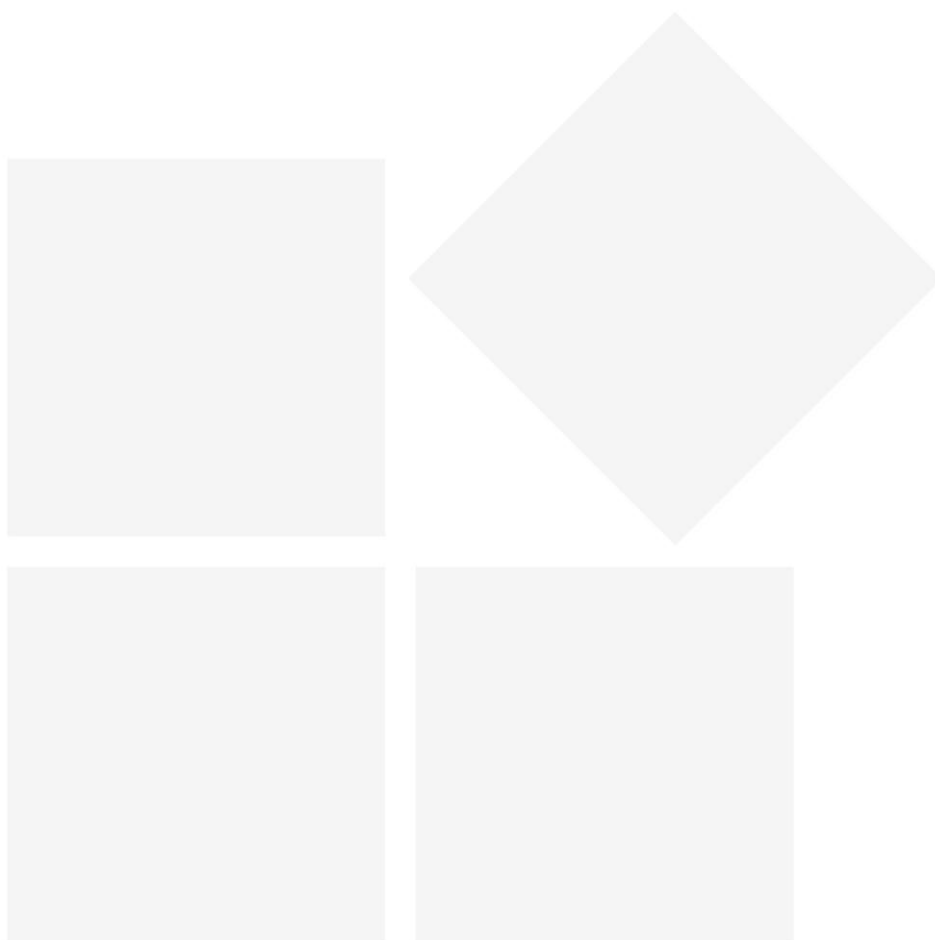
Key recommendations of the Analytical Paper in ReSPA member states, as stated, refer to the need for building the capacity of leading PAR institutions for coordination of preparations, implementation and monitoring of the related strategies.

Recommendations for the ReSPA role in the process of strengthening capacities for managing the PAR strategies are exchange of information, know-how and regional and broader experience through PAR network working meetings on various levels, conferences and other regional events.



Recommendations also include organization of regional and national trainings, seminars and workshops regarding specific issues in the process of preparation, monitoring, reporting and evaluation of PAR action plans and coordination mechanisms and/or instruments; as well as development of specific manuals and methodologies for different optimisation initiatives.

[Link](#)



ReSPA: Regionalna saradnja nema alternativu

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Regionalna saradnja nema alternativu i značajno doprinosi prevladavanju nekih od nacionalnih izazova, poručeno je na sastanku Upravnog odbora Regionalne škole javne uprave (ReSPA) na ministarskom nivou.

Na sastanku su učestvovali ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije, a na sastanku su učestvovali i posmatrači sa Kosova i iz Evropske komisije (EK).

Kako je saopšteno iz ReSPA, ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku EK, koje će omogućiti djelotvornije pružanje javnih usluga.

„Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova“, rekla je direktorka ReSPA Ratka Sekulović.

To je, kako je dodala, razlog zbog kog je uloga ReSPA izuzetno važna, ne samo u regionalnom već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja Evropskoj uniji (EU), pored vladavine prava i ekonomskog upravljanja.

„Kroz grant EK koji ćemo realizovati tokom naredne dvije i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije. Imajući u vidu sve izazove sa kojima se te zemlje suočavaju, mi ćemo ostati otvoreni za puno aktivnosti u budućnosti, a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima“, navela je Sekulović.

Alberto Kosta iz Direktorata EK za susjedstvo i pregovore o proširenju kazao je da se ReSPA tokom posljednjih godina bavila većinom preporuka EK i jačanjem njihove djelotvornosti i vidljivosti.

„Vrijednost ReSPA je u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa. To su i temeljne vrijednosti EU i procesa proširenja“, kazao je Kosta.

Prema njegovim riječima, ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije.



Aleksandra Rahović



(0)



"Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU", naveo je on.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu usvojili su godišnji izvještaj ReSPA za period novembar 2015 – decembar 2016, kao i godišnji budžet za 2017.

Na kraju sastanka, državni sekretar Ministarstva državne uprave i lokalne samouprave Srbije, Željko Ožegović, koji je predstavljao Srbiju kao Predsjedavajuću ReSPA 2016. godine, predao je predsjedavanje Albaniji, dajući zastavu ReSPA ministarki inovacija i javne administracije Albanije, Mileni Harito.

„Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika – onih koji nose najveći dio tereta u procesu pridruživanja EU", kazao je Ožegović.

Kako je rekla Harito, s obzirom na to koliko je proces pregovora s EU dug i složen, moraju imati dobre javne administratore da njime upravljaju. „I potrebna nam je ReSPA kao regionalna institucija uključena u ovaj proces".

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je Regionalna konferencija na temu sprovođenja strategije za reformu javne administracije na zapadnom Balkanu, u kojoj je učestovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja zapadnog Balkana.

Naglasak konferencije, kako je saopšteno, bio je na različitim modelima sprovođenja strategija reformi javne uprave na Zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje tim pitanjem.

U svrhu podsticanja diskusije, dodaje se, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

Neki od glavnih zaključaka ove regionalne konferencije su da su strategije za reformu javne administracije su pripremane uz značajnu podršku raznih projekata tehničke pomoći koji koriste spoljne stručnjake i takva situacija nudi priliku za primjenu najboljih praksi, ali osjećanje „vlasništva" nad samom agendom reforme javne administracije još uvijek je ograničeno.

"Administrativni kapaciteti institucija zaduženih za upravljanje reformom javne administracije i za koordinaciju procesa praćenja prilično su ograničeni i treba ih ojačati, Vlade se i dalje zalažu za reformu javne administracije, a evropske integracije su ključna pokretačka sila za ove reforme", kaže se u saopštenju.

Glavne preporuke Analize procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA odnose se, kako je saopšteno, na potrebu za izgradnjom kapaciteta vodećih institucija za koordinaciju priprema, sprovođenje i praćenje relevantnih strategija.

Preporuka za ulogu ReSPA u procesu jačanja kapaciteta za upravljanje strategijama reforme javne administracije je, kako se navodi, razmjena informacija, znanja i regionalnih i širih iskustava o reformi javne administracije kroz radne sastanke na različitim nivoima, konferencije i druge regionalne događaje.

Preporuke su i organizacija regionalnih i nacionalnih treninga, seminara i radionica na temu specifičnih pitanja u procesu priprema, praćenja, izvještavanja i vrednovanja akcionih planova, mehanizama koordinacije i/ili instrumenata koji se tiču reforme javne administracije; i razvoj specifičnih priručnika i metodologija za različite inicijative u oblasti optimizacije.

7th ReSPA Governing Board Meeting at Ministerial level held

The Regional School of Public Administration (ReSPA) held its 7th Governing Board Meeting at Ministerial level, with participation of ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia. Observers from Kosovo and from the European Commission also participated at this meeting.

Ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

„Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges,” Ms. Ratka Sekulovic, ReSPA Director, emphasized. „That is why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance. Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,” she emphasized.

„Over the past years, ReSPA could address the majority of recommendations of the European Commission, and strengthen their effectiveness and visibility,” said Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations (DG NEAR).

„The value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations. These are the fundamental values of the European Union and the Enlargement process as well. ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform. Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU acquis,” Mr. Costa pointed out.

Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017. At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over



chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.

„It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union,“ said Mr. Ozegovic.

„The process of EU negotiations being very long and complex, we have to have good public administrators to manage it. And we need ReSPA as a regional institution to be involved in this process,“ stated Ms. Harito.

The ReSPA Governing Board Meeting at Ministerial Level was followed by the Regional Conference on Managing Implementation of Public Administration Reform (PAR) Strategies in the Western Balkans the next day, with more than 50 participants representing relevant governmental institutions from Western Balkan countries.

The Conference was focused on various models of managing the implementation of PAR strategies in the Western Balkans and readiness of ReSPA Members to effectively tackle this issue. In order to facilitate the conference discussion, ReSPA experts prepared the Analytical Paper on Managing Process of Implementation of Public Administration Reform Strategies in ReSPA Member Countries.

[Link](#)

Održan sedmi sastanak UO ReSPA na ministarskom nivou

Regionalna škola javne uprave (ReSPA) održala je sedmi sastanak Upravnog odbora ReSPA na ministarskom nivou, uz učešće ministara i visokih zvaničnika zaduženih za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije. U sastanku su takođe učestvovali posmatrači sa Kosova i iz Evropske komisije.



Objavljeno: 13. 12. 2016 - 15:56

Promjenite veličinu teksta:



Komentari (0)

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku Evropske komisije, koje će omogućiti djelotvornije pružanje javnih usluga.

"Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova", naglasila je **Ratka Sekulović**, direktorka ReSPA. "To je razlog zašto je uloga ReSPA izuzetno važna - ne samo u regionalnom već i u evropskom kontekstu - kao međuvladina organizacija koja podržava zemlje Zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja EU, pored vladavine prava i ekonomskog upravljanja. Kroz grant Evropske komisije koji ćemo realizovati tokom naredne dvije i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije. Imajući u vidu sve izazove sa kojima se te zemlje suočavaju, mi ćemo ostati otvoreni za puno aktivnosti u budućnosti, a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima", naglasila je ona.

"Tokom posljednjih godina, ReSPA se bavila većinom preporuka Evropske komisije i jačanjem njihove djelotvornosti i vidljivosti", rekao je **Alberto Kosta** iz Direktorata Evropske komisije za susjedstvo i pregovore o proširenju (DG NEAR).

"Vrijednost ReSPA je u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa. To su i temeljne vrijednosti Evropske unije i procesa proširenja. ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije. Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU", istakao je Kosta.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu usvojili su godišnji izvještaj ReSPA za period novembar 2015 – decembar 2016., kao i godišnji budžet za 2017. Na kraju sastanka, **Zeljko Ožegović**, državni sekretar Ministarstva državne uprave i lokalne samouprave Republike Srbije, koji je predstavljao Srbiju kao Predsjedavajuću ReSPA 2016. godine, predao je predsjedavanje Albaniji, dajući zastavu ReSPA **Mileni Harito**, ministarki inovacija i javne administracije Republike Albanije.

„Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rad a naših državnih službenika - onih koji nose najveći dio tereta u procesu pridruživanja Evropskoj uniji“, kazao je Ožegović.

„S obzirom koliko je proces pregovora s EU dug i složen, moramo imati dobre javne administratore da njime upravljaju. I potrebna nam je ReSPA kao regionalna institucija uključena u ovaj proces“, izjavila je Harito.

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je Regionalna konferencija na temu sprovođenja strategije za reformu javne administracije na Zapadnom Balkanu, u kojoj je učestovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja Zapadnog Balkana.

Naglasak konferencije je bio na različitim modelima sprovođenja strategija reformi javne uprave na Zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje ovim pitanjem. U svrhu podsticanja diskusije, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

Portal RTCG, 13 December 2016

“Regional cooperation has no alternative“

Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges, it was stated at the Regional School of Public Administration's (ReSPA) Governing Board Meeting at Ministerial level.

The Meeting participants were ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, together with observers from Kosovo and from the European Commission.

As ReSPA stated, ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

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That is, as she said, why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

“Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,“ Sekulovic said.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations said that over the past years, ReSPA could address the majority of recommendations of the European Commission, and strengthen their effectiveness and visibility.

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According to him, ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform.

“Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU *acquis*,“ Costa pointed out.



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In order to facilitate the conference discussion, ReSPA experts prepared the Analytical Paper on Managing Process of Implementation of Public Administration Reform Strategies in ReSPA Member Countries.

Some of the key conclusions of this Regional Conference are that PAR strategies are prepared with significant support of various Technical Assistance projects using external expertise, and such situation offers opportunity to apply best practices, but the ownership of the PAR agenda is still limited.

„Administrative capacities of institutions in charge for PAR management and for coordination of the monitoring process are rather limited and need to be strengthened; Governments remain committed to reforming public administrations, and the European integration is a key driving force for public administration reforms,” it was stated.

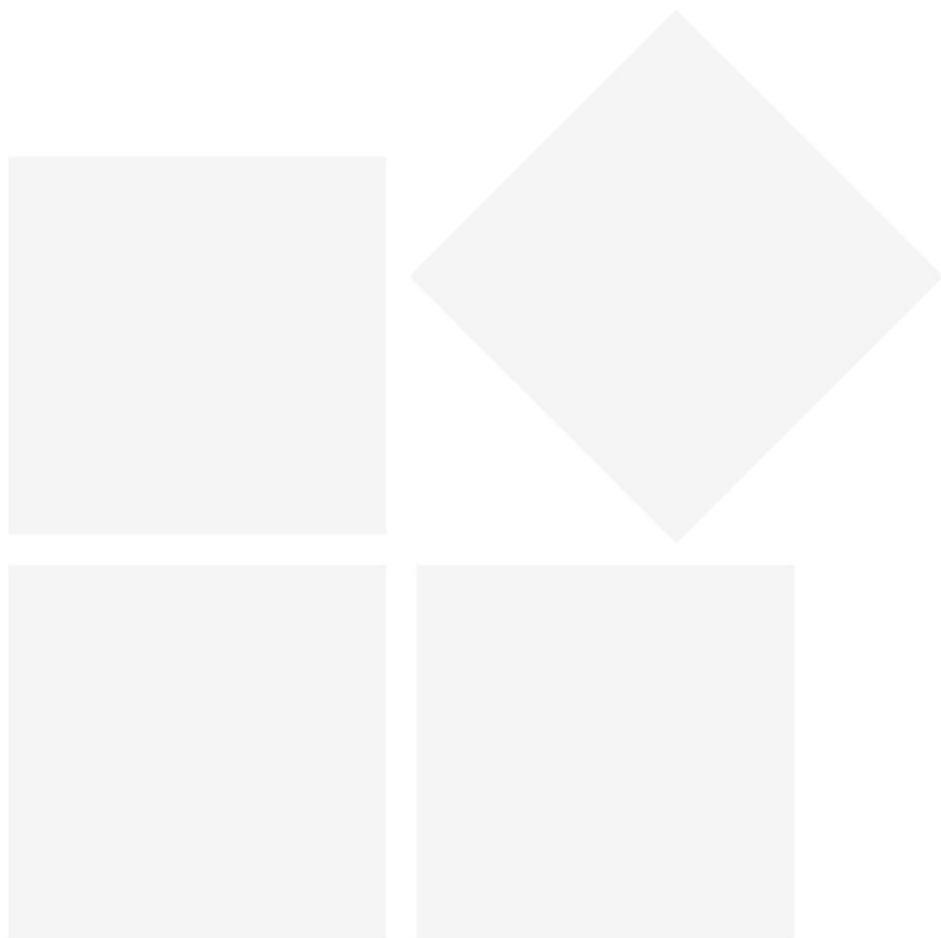
Key recommendations of the Analytical Paper in ReSPA member states, as stated, refer to the need for building the capacity of leading PAR institutions for coordination of preparations, implementation and monitoring of the related strategies.

Recommendations for the ReSPA role in the process of strengthening capacities for managing the PAR strategies are exchange of information, know-how and regional and broader experience through PAR network working meetings on various levels, conferences and other regional events.



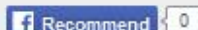
Recommendations also include organization of regional and national trainings, seminars and workshops regarding specific issues in the process of preparation, monitoring, reporting and evaluation of PAR action plans and coordination mechanisms and/or instruments; as well as development of specific manuals and methodologies for different optimisation initiatives.

[Link](#)



"Regionalna saradnja nema alternativu"

Regionalna saradnja nema alternativu i značajno doprinosi prevladavanju nekih od nacionalnih izazova, poručeno je na sastanku Upravnog odbora Regionalne škole javne uprave (ReSPA) na ministarskom nivou.



Na sastanku su učestvovali ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije, a na sastanku su učestvovali i posmatrači sa Kosova i iz Evropske komisije (EK).

Kako je saopšteno iz ReSPA, ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku EK, koje će omogućiti djelotvornije pružanje javnih usluga.

„Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova“, rekla je direktorka ReSPA Ratka Sekulović.

To je, kako je dodala, razlog zbog kog je uloga ReSPA izuzetno važna, ne samo u regionalnom već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja Evropskoj uniji (EU), pored vladavine prava i ekonomskog upravljanja.

„Kroz grant EK koji ćemo realizovati tokom naredne dvije i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije. Imajući u vidu sve izazove sa kojima se te zemlje suočavaju, mi ćemo ostati otvoreni za puno aktivnosti u budućnosti, a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima“, navela je Sekulović.

Alberto Kosta iz Direktorata EK za susjedstvo i pregovore o proširenju kazao je da se ReSPA tokom posljednjih godina bavila većinom preporuka EK i jačanjem njihove djelotvornosti i vidljivosti.

„Vrijednost ReSPA je u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa. To su i temeljne vrijednosti EU i procesa proširenja“, kazao je Kosta.

Prema njegovim riječima, ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije.

„Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU“, naveo je on.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu usvojili su godišnji izvještaj ReSPA za period novembar 2015 – decembar 2016, kao i godišnji budžet za 2017.

Na kraju sastanka, državni sekretar Ministarstva državne uprave i lokalne samouprave Srbije, Željko Ožegović, koji je predstavljao Srbiju kao Predsjedavajuću ReSPA 2016. godine, predao je predsjedavanju Albaniji, dajući zastavu ReSPA ministarki inovacija i javne administracije Albanije, Mileni Harito.

„Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika – onih koji nose najveći dio tereta u procesu pridruživanja EU“, kazao je Ožegović.

Kako je rekla Harito, s obzirom na to koliko je proces pregovora s EU dug i složen, moraju imati dobre javne administratore da njime upravljaju. „I potrebna nam je ReSPA kao regionalna institucija uključena u ovaj proces“.

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je Regionalna konferencija na temu sprovođenja strategije za reformu javne administracije na zapadnom Balkanu, u kojoj je učestvovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja zapadnog Balkana.

Naglasak konferencije, kako je saopšteno, bio je na različitim modelima sprovođenja strategija reformi javne uprave na Zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje tim pitanjem.

U svrhu podsticanja diskusije, dodaje se, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

Neki od glavnih zaključaka ove regionalne konferencije su da su strategije za reformu javne administracije su pripremane uz značajnu podršku raznih projekata tehničke pomoći koji koriste spoljne stručnjake i takva situacija nudi priliku za primjenu najboljih praksi, ali osjećanje „vlasništva“ nad samom agendom reforme javne administracije još uvijek je ograničeno.

„Administrativni kapaciteti institucija zaduženih za upravljanje reformom javne administracije i za koordinaciju procesa praćenja prilično su ograničeni i treba ih ojačati, Vlade se i dalje zalažu za reformu javne administracije, a evropske integracije su ključna pokretačka sila za ove reforme“, kaže se u saopštenju.

Glavne preporuke Analize procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA odnose se, kako je saopšteno, na potrebu za izgradnjom kapaciteta vodećih institucija za koordinaciju priprema, sprovođenje i praćenje relevantnih strategija.

Preporuka za ulogu ReSPA u procesu jačanja kapaciteta za upravljanje strategijama reforme javne administracije je, kako se navodi, razmjena informacija, znanja i regionalnih i širih iskustava o reformi javne administracije kroz radne sastanke na različitim nivoima, konferencije i druge regionalne događaje.

Preporuke su i organizacija regionalnih i nacionalnih treninga, seminara i radionica na temu specifičnih pitanja u procesu priprema, praćenja, izvještavanja i vrednovanja akcionih planova, mehanizama koordinacije i/ili instrumenata koji se tiču reforme javne administracije; i razvoj specifičnih priručnika i metodologija za različite inicijative u oblasti optimizacije.



RESPA

Portal AntenaM, 13 December 2016

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The Meeting participants were ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, together with observers from Kosovo and from the European Commission (EC).

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“Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,” Sekulovic said.

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According to him, ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform.

“Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU *acquis*,” Costa pointed out.



[Link](#)

Regionalna saradnja nema alternativu

Decembar 13, 2016 - 18:39 | Objavila Zerina Čatović

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„Kroz grant EK koji ćemo realizovati tokom naredne dvije i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije. Imajući u vidu sve izazove sa kojima se te zemlje suočavaju, mi ćemo ostati otvoreni za puno aktivnosti u budućnosti, a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima“, navela je Sekulović.

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„Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU“, naveo je on.

Well-functioning public administration a precondition for economic growth and job creation

The Regional School of Public Administration (ReSPA) held its 7th Governing Board Meeting at Ministerial level, with participation of ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia.

Observers from Kosovo and from the European Commission also participated at this meeting.

Ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

„Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges,“ Ms. Ratka Sekulovic, ReSPA Director, emphasized.

„That is why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance. Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,“ Sekulovic said.

„Over the past years, ReSPA could address the majority of recommendations of the European Commission, and strengthen their effectiveness and visibility,“ said Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations.

„The value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations. These are the fundamental values of the European Union and the Enlargement process as well. ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform. Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU acquis,“ Mr. Costa pointed out.

[Link](#)





Učesnici sastanka Respa

SASTANAK UO RESPA NA MINISTARSKOM NIVOU

Društvo

13. 12. 2016 - 18:27

Autor: Kodex

PODIJELI:



Dobro funkcionisanje javne administracije preduslov za otvaranje radnih mjesta

U periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta, poručio je Alberto Kosta iz Direktorata Evropske komisije za susjedstvo i pregovore o proširenju

Regionalna škola javne uprave (ReSPA) održala je sedmi po redu sastanak Upravnog odbora ReSPA na ministarskom nivou, uz učešće ministara i visokih zvaničnika zaduženih za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije.

U sastanku su takođe učestvovali posmatrači sa Kosova* 1 i iz Evropske komisije.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku Evropske komisije, koje će omogućiti djelotvornije pružanje javnih usluga.

"Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova", naglasila je Ratka Sekulović, direktorka ReSPA.

"To je razlog zašto je uloga ReSPA izuzetno važna - ne samo u regionalnom već i u evropskom kontekstu - kao međuvladina organizacija koja podržava zemlje Zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja EU, pored vladavine prava i ekonomskog upravljanja. Kroz grant Evropske komisije koji ćemo realizovati tokom naredne dvije i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije. Imajući u vidu sve izazove sa kojima se te zemlje suočavaju, mi ćemo ostati otvoreni za puno aktivnosti u budućnosti, a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima", kazala je Sekulović.

„Tokom posljednjih godina, ReSPA se bavila većinom preporuka Evropske komisije i jačanjem njihove djelotvornosti i vidljivosti“, rekao je Alberto Kosta iz Direktorata Evropske komisije za susjedstvo i pregovore o proširenju.

„Vrijednost ReSPA je u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa. To su i temeljne vrijednosti Evropske unije i procesa proširenja. ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije. Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU“, istakao je Kosta.

Mina Info News Agency, 13 December 2016

Regional cooperation has no alternative

Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges, it was stated at the Regional School of Public Administration's (ReSPA) Governing Board Meeting at Ministerial level.

The Meeting participants were ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, together with observers from Kosovo and from the European Commission.

As ReSPA stated, ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

„Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges,“ Ms. Ratka Sekulovic, ReSPA Director, said.

That is, as she said, why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

“Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,“ Sekulovic said.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations said that over the past years, ReSPA could address the majority of recommendations of the European Commission, and strengthen their effectiveness and visibility.

„The value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations. These are the fundamental values of the European Union and the Enlargement process as well,“ Costa said.

According to him, ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform.

“Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU *acquis*,“ Costa pointed out.



Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017.

At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.

„It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union,” said Mr. Ozegovic.

As Harito stated, the process of EU negotiations is very long and complex, so we have to have good public administrators to manage it. “And we need ReSPA as a regional institution to be involved in this process.”

The ReSPA Governing Board Meeting at Ministerial Level was followed by the Regional Conference on Managing Implementation of Public Administration Reform (PAR) Strategies in the Western Balkans the next day, with more than 50 participants representing relevant governmental institutions from Western Balkan countries.

The Conference was focused on various models of managing the implementation of PAR strategies in the Western Balkans and readiness of ReSPA Members to effectively tackle this issue.

In order to facilitate the conference discussion, ReSPA experts prepared the Analytical Paper on Managing Process of Implementation of Public Administration Reform Strategies in ReSPA Member Countries.

Some of the key conclusions of this Regional Conference are that PAR strategies are prepared with significant support of various Technical Assistance projects using external expertise, and such situation offers opportunity to apply best practices, but the ownership of the PAR agenda is still limited.

„Administrative capacities of institutions in charge for PAR management and for coordination of the monitoring process are rather limited and need to be strengthened; Governments remain committed to reforming public administrations, and the European integration is a key driving force for public administration reforms,” it was stated.

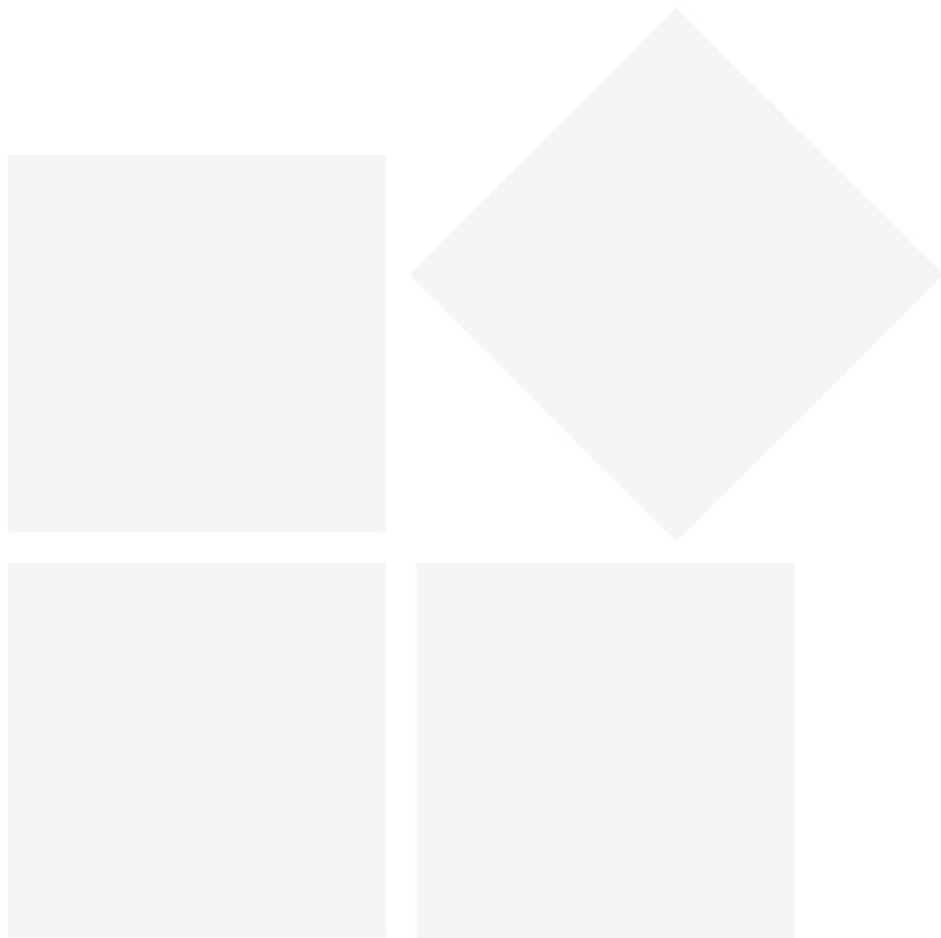
Key recommendations of the Analytical Paper in ReSPA member states, as stated, refer to the need for building the capacity of leading PAR institutions for coordination of preparations, implementation and monitoring of the related strategies.

Recommendations for the ReSPA role in the process of strengthening capacities for managing the PAR strategies are exchange of information, know-how and regional and broader experience through PAR network working meetings on various levels, conferences and other regional events.



Recommendations also include organization of regional and national trainings, seminars and workshops regarding specific issues in the process of preparation, monitoring, reporting and evaluation of PAR action plans and coordination mechanisms and/or instruments; as well as development of specific manuals and methodologies for different optimisation initiatives.

[Link](#)



13 December 2016 17:02 pm

POLITIKA – ReSPA

Regionalna saradnja nema alternativu

Podgorica, (MINA) – Regionalna saradnja nema alternativu i značajno doprinosi prevladavanju nekih od nacionalnih izazova, poručeno je na sastanku Upravnog odbora Regionalne škole javne uprave (ReSPA) na ministarskom nivou.

Na sastanku su učestvovali ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije, a na sastanku su učestvovali i posmatrači sa Kosova i iz Evropske komisije (EK).

Kako je saopšteno iz ReSPA, ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku EK, koje će omogućiti djelotvornije pružanje javnih usluga.

„Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova“, rekla je direktorka ReSPA Ratka Sekulović.

To je, kako je dodala, razlog zbog kog je uloga ReSPA izuzetno važna, ne samo u regionalnom već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja Evropskoj uniji (EU), pored vladavine prava i ekonomskog upravljanja.

„Kroz grant EK koji ćemo realizovati tokom naredne dvije i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije. Imajući u vidu sve izazove sa kojima se te zemlje suočavaju, mi ćemo ostati otvoreni za puno aktivnosti u budućnosti, a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima“, navela je Sekulović.

Alberto Kosta iz Direktorata EK za susjedstvo i pregovore o proširenju kazao je da se ReSPA tokom posljednjih godina bavila većinom preporuka EK i jačanjem njihove djelotvornosti i vidljivosti.

„Vrijednost ReSPA je u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa. To su i temeljne vrijednosti EU i procesa proširenja“, kazao je Kosta.

Prema njegovim riječima, ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije.

„Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU“, naveo je on.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu usvojili su godišnji izvještaj ReSPA za period novembar 2015 – decembar 2016, kao i godišnji budžet za 2017.

Na kraju sastanka, državni sekretar Ministarstva državne uprave i lokalne samouprave Srbije, Željko Ožegović, koji je predstavljao Srbiju kao Predsjedavajuću ReSPA 2016. godine, predao je predsjedavanje Albaniji, dajući zastavu ReSPA ministarki inovacija i javne administracije Albanije, Mileni Harito.

„Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika – onih koji nose najveći dio tereta u procesu pridruživanja EU“, kazao je Ožegović.

Kako je rekla Harito, s obzirom na to koliko je proces pregovora s EU dug i složen, moraju imati dobre javne administratore da njime upravljaju. „I potrebna nam je ReSPA kao regionalna institucija uključena u ovaj proces“.

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je Regionalna konferencija na temu sprovođenja strategije za reformu javne administracije na zapadnom Balkanu, u kojoj je učestovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja zapadnog Balkana.

Naglasak konferencije, kako je saopšteno, bio je na različitim modelima sprovođenja strategija reformi javne uprave na Zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje tim pitanjem.

U svrhu podsticanja diskusije, dodaje se, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

Neki od glavnih zaključaka ove regionalne konferencije su da su strategije za reformu javne administracije su pripremane uz značajnu podršku raznih projekata tehničke pomoći koji koriste spoljne stručnjake i takva situacija nudi priliku za primjenu najboljih praksi, ali osjećanje „vlasništva“ nad samom agendom reforme javne administracije još uvijek je ograničeno.

„Administrativni kapaciteti institucija zaduženih za upravljanje reformom javne administracije i za koordinaciju procesa praćenja prilično su ograničeni i treba ih ojačati, Vlade se i dalje zalažu za reformu javne administracije, a evropske integracije su ključna pokretačka sila za ove reforme“, kaže se u saopštenju.

Glavne preporuke Analize procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA odnose se, kako je saopšteno, na potrebu za izgradnjom kapaciteta vodećih institucija za koordinaciju priprema, sprovođenje i praćenje relevantnih strategija.

Preporuka za ulogu ReSPA u procesu jačanja kapaciteta za upravljanje strategijama reforme javne administracije je, kako se navodi, razmjena informacija, znanja i regionalnih i širih iskustava o reformi javne administracije kroz radne sastanke na različitim nivoima, konferencije i druge regionalne događaje.

Preporuke su i organizacija regionalnih i nacionalnih treninga, seminara i radionica na temu specifičnih pitanja u procesu priprema, praćenja, izvještavanja i vrednovanja akcionih planova, mehanizama koordinacije i/ili instrumenata koji se tiču reforme javne administracije; i razvoj specifičnih priručnika i metodologija za različite inicijative u oblasti optimizacije.
(kraj) boj

Portal Tanjug, 13 December 2016

ReSPA: Regional cooperation in the Western Balkans has no alternative

Ministers and senior officials responsible for public administrations of the region agreed at the Regional School of Public Administration's (ReSPA) recently completed conference that regional cooperation has no alternative in overcoming some of the national challenges.

DANILOVGRAD – Ministers and senior officials responsible for public administrations of the region agreed at the Regional School of Public Administration's (ReSPA) recently completed conference that regional cooperation has no alternative in overcoming some of the national challenges.

The ReSPA conference was held in Danilovgrad, with more than 50 participants representing relevant governmental institutions from Western Balkan countries, including ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, as well as observers from Kosovo and from the European Commission.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations, said that the value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations, which are the fundamental values of the European Union and the Enlargement process as well.

„...in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU acquis,” Mr. Costa pointed out.

„Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges,” Ms. Ratka Sekulovic, ReSPA Director, emphasized.

That is why, according to her, the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

„Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform... and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,” Sekulovic emphasized.

Ministers of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

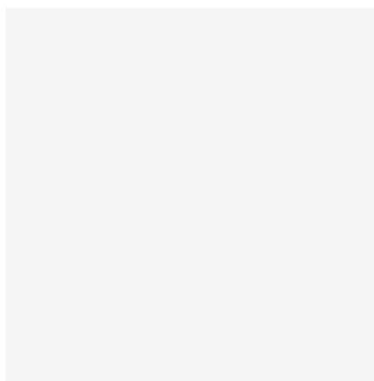
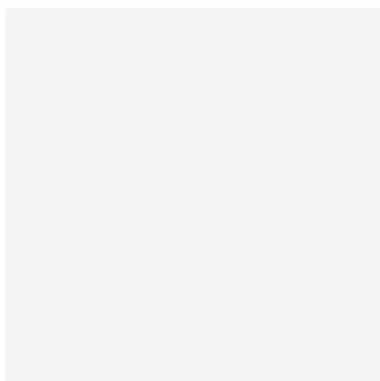
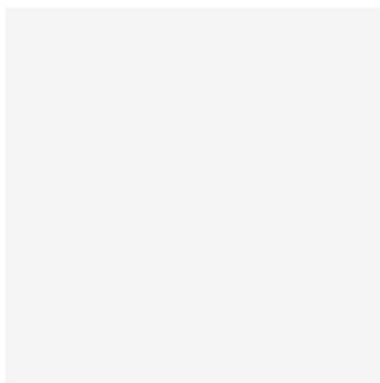


At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.

„It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union,” said Mr. Ozegovic.

Harito said that considering the fact that the process of EU negotiations is very long and complex, „we have to have good public administrators to manage it“, and that ReSPA as a regional institution needs to be involved in this process, it was stated.

[Link](#)



ReSPA: Regionalna saradnja na Zapadnom Balkanu nema alternativu

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu složili su se na upravo završenoj, konferenciji Regionalne škole javne uprave (ReSPA), da regionalna saradnja nema alternativu na putu prevladavanja nekih od nacionalnih izazova.

13 Decembar 2016 17:45



Vaša reklama ovde:



DANILOVGRAD - Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu složili su se na upravo završenoj, konferenciji Regionalne škole javne uprave (ReSPA), da regionalna saradnja nema alternativu na putu prevladavanja nekih od nacionalnih izazova.

Na konferenciji ResPA, u Danilovgradu, učestvovalo je više od 50 predstavnika relevantnih vladinih institucija iz zemalja Zapadnog Balkana, među kojima i ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Makedonije, Bosne i Hercegovine, Crne Gore i Srbije, kao i posmatrači sa Kosova* i iz Evropske komisije.

Alberto Kosta iz Direktorata EK za susedstvo i pregovore o proširenju, poručio je da je vrednost ReSPA u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusedskih odnosa, koje predstavljaju i temeljne vrednosti EU i procesa proširenja.

"...u ovom periodu, koji je i dalje pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mesta. ReSPA može direktno doprineti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU", istakao je Kosta.

"Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova", rekla je Ratka Sekulović, direktorka ReSPA.

To je razlog, smatra ona, zašto je uloga ReSPA izuzetno važna ne samo u regionalnom, već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje Zapadnog Balkana u reformi javne administracije, jednog od osetljivih područja u procesu pristupanja EU, pored vladavine prava i ekonomskog upravljanja.

"Kroz grant Evropske komisije koji ćemo realizovati tokom naredne dve i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije... a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima", istakla je Sekulović.

Ministri iz regiona su se na skupu dogovorili o daljoj saradnji u cilju ostvarivanja delotvornije reforme javne administracije, kao i o daljim inicijativama za poboljšanje regionalne saradnje i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku EK, koje će omogućiti delotvornije pružanje javnih usluga, saopšteno je iz ReSPA.

Na kraju zasedanja Željko Ožegović, državni sekretar Ministarstva državne uprave i lokalne samouprave Srbije, kao predsedavajući ReSPA 2016. godine, predao je predsedavanje Albaniji, dajući zastavu ReSPA Mileni Harito, ministarki inovacija i javne administracije Republike Albanije.

"Ne predajemo samo zastavu, već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika - onih koji nose najveći deo tereta u procesu pridruživanja EU", kazao je Ožegović.

Harito je rekla da, s obzirom koliko je proces pregovora sa EU dug i složen, "moramo imati dobre javne administratore da njime upravljaju", te da je ReSPA potrebna kao regionalna institucija uključena u taj proces", navodi se u saopštenju.



SASTANAK UPRAVNOG ODBORA RESPA

Portal Tanjug, 13 December 2016 (Multimedia)

ReSPA Governing Board Meeting

The Regional School of Public Administration (ReSPA) held its 7th Governing Board Meeting at Ministerial level, with participation of ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia.

Photo: TANJUG-ReSPA, Milica Nedeljković

[Link](#)



Website mduls.gov.rs, 13 December 2016

Regional School of Public Administration's conference held

Ministers and senior officials responsible for public administrations of the region agreed at the Regional School of Public Administration's (ReSPA) recently completed conference that regional cooperation has no alternative in overcoming some of the national challenges.

The ReSPA conference was held in Danilovgrad, with more than 50 participants representing relevant governmental institutions from Western Balkan countries, including ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, as well as observers from the European Commission.

Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.

„It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union,“ Mr. Ozegovic said and pointed out that Serbia during its chairmanship strengthened regional cooperation through numerous conferences, seminars and trainings, and it has launched discussion on many important issues, such as improving the organization and management of public administration, as well as the procurement process and the implementation of the Law on Administrative Procedure.

Ministers and senior officials responsible for public administrations of the region agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

[Link](#)

SAOPŠTENJA

13. decembar 2016.

ODRŽANA KONFERENCIJA REGIONALNE ŠKOLE ZA JAVNU UPRAVU

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu složili su se na upravo završenoj, konferenciji Regionalne škole javne uprave (ReSPA), da regionalna saradnja nema alternativu na putu prevladavanja nekih od nacionalnih izazova.

Na konferenciji ReSPA, u Danilovgradu, učestovalo je više od 50 predstavnika relevantnih vladinih institucija iz zemalja Zapadnog Balkana, među kojima i ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Makedonije, Bosne i Hercegovine, Crne Gore i Srbije, kao i posmatrači iz Evropske komisije.



Državni sekretar u Ministarstvu državne uprave i lokalne samouprave Željko Ožegović, koji je predstavljao Srbiju kao Predsedavajuću ReSPA 2016. godine, predao je predsedavanje Albaniji, dajući zastavu Regionalne škole Mileni Harito, ministarki inovacija i javne administracije Republike Albanije.

„Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika - onih koji nose najveći deo tereta u procesu pridruživanja Evropskoj uniji“, rekao je Ožegović i istakao da je Srbija tokom svog predsedavanja jačala regionalnu saradnju kroz održavanje brojnih konferencija, seminara i obuka i pokrenula mnogo važnih pitanja, poput unapređivanja organizacije i menadžmenta javne uprave, kao i procesa javnih nabavki i implementacije Zakona o upravnom postupku.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu dogovorili su se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku Evropske komisije, koje će omogućiti delotvornije pružanje javnih usluga.

Portal Kamatica, 13 December 2016

Regional cooperation in the Western Balkans has no alternative

DANILOVGRAD, 13 December (Tanjug) - Ministers and senior officials responsible for public administrations of the region agreed at the Regional School of Public Administration's (ReSPA) recently completed conference that regional cooperation has no alternative in overcoming some of the national challenges.

The ReSPA conference was held in Danilovgrad, with more than 50 participants representing relevant governmental institutions from Western Balkan countries, including ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, as well as observers from Kosovo and from the European Commission.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations, said that the value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations, which are the fundamental values of the European Union and the Enlargement process as well.

„...in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU acquis,” Mr. Costa pointed out.

„Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges,” Ms. Ratka Sekulovic, ReSPA Director, emphasized.

That is why, according to her, the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

„Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform... and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration,” Sekulovic emphasized.

Ministers of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services, ReSPA stated.

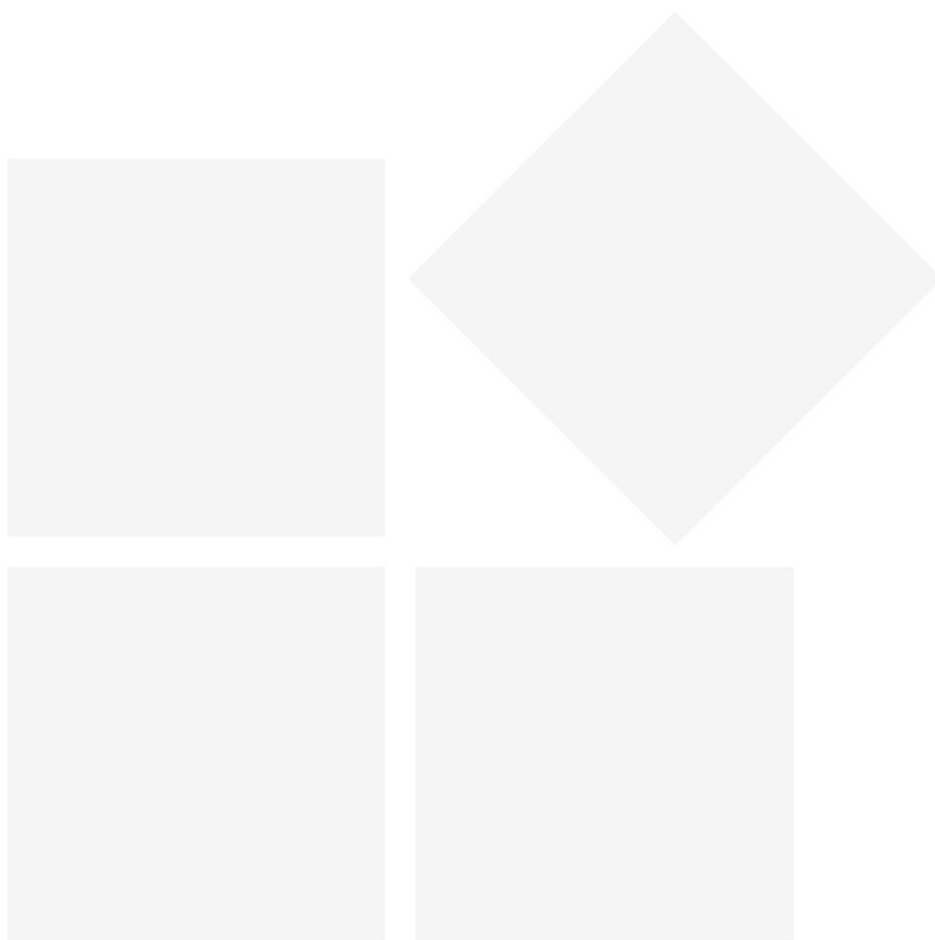
At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.



„It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union,“ said Mr. Ozegovic.

Harito said that considering the fact that the process of EU negotiations is very long and complex, „we have to have good public administrators to manage it“, and that ReSPA as a regional institution needs to be involved in this process, it was stated.

[Link](#)



REGIONALNA SARADNJA NA ZAP. BALKANU NEMA ALTERNATIVU

IZVOR [TANJUG](#)

Tekst objavljen: 13.12.2016 10:30



DANILOVGRAD, 13. decembra (Tanjug) - Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu složili su se na upravo završenoj, konferenciji Regionalne škole javne uprave (ReSPA), da regionalna saradnja nema alternativu na putu prevladavanja nekih od nacionalnih izazova.



Na konferenciji ResSPA, u Danilovgradu, učestovalo je više od 50 predstavnika relevantnih vladinih institucija iz zemalja Zapadnog Balkana, među kojima i ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Makedonije, Bosne i Hercegovine, Crne Gore i Srbije, kao i posmatrači sa Kosova* i iz Evropske komisije.

Alberto Kosta iz Direktorata EK za susedstvo i pregovore o proširenju, poručio je da je vrednost ReSPA u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusedskih odnosa, koje predstavljaju i temeljne vrednosti EU i procesa proširenja.

"...u ovom periodu, koji je i dalje pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mesta. ReSPA može direktno doprineti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU", istakao je Kosta.

"Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova", rekla je Ratka Sekulović, direktorka ReSPA.

To je razlog, smatra ona, zašto je uloga ReSPA izuzetno važna ne samo u regionalnom, već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje Zapadnog Balkana u reformi javne administracije, jednog od osetljivih područja u procesu pristupanja EU, pored vladavine prava i ekonomskog upravljanja.

"Kroz grant Evropske komisije koji ćemo realizovati tokom naredne dve i po godine, pružićemo mnogo podrške zemljama u regionu u reformi javne administracije... a naš glavni cilj na kraju je da imamo kompetentnu, profesionalnu i transparentnu javnu upravu orijentisanu ka građanima", istakla je Sekulović.

Ministri iz regiona su se na skupu dogovorili o daljoj saradnji u cilju ostvarivanja delotvornije reforme javne administracije, kao i o daljim inicijativama za poboljšanje regionalne saradnje i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku EK, koje će omogućiti delotvornije pružanje javnih usluga, saopšteno je iz ReSPA.

Na kraju zasedanja Željko Ožegović, državni sekretar Ministarstva državne uprave i lokalne samouprave Srbije, kao predsedavajući ReSPA 2016. godine, predao je predsedavanje Albaniji, dajući zastavu ReSPA Mileni Harito, ministarki inovacija i javne administracije Republike Albanije.

"Ne predajemo samo zastavu, već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika - onih koji nose najveći deo tereta u procesu pridruživanja EU", kazao je Ožegović.

Harito je rekla da, s obzirom koliko je proces pregovora sa EU dug i složen, "moramo imati dobre javne administratore da njime upravljaju", te da je ReSPA potrebna kao regionalna institucija uključena u taj proces", navodi se u saopštenju.

FENA News Agency, 13 December 2016

ReSPA Governing Board Meeting at Ministerial level held

SARAJEVO/DANILOVGRAD, 13 December (FENA) – The Regional School of Public Administration (ReSPA) held its 7th Governing Board Meeting at Ministerial level in Danilovgrad, with participation of ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia.

Observers from Kosovo and from the European Commission also participated at this meeting.

Ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

– Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges – Ms. Ratka Sekulovic, ReSPA Director, emphasized, saying that this is why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations (DG NEAR) pointed out to the value of ReSPA's role in promoting regional cooperation, reconciliation and good neighbourly relations.

– These are the fundamental values of the European Union and the Enlargement process as well. ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform. Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU acquis – Mr. Costa pointed out.

Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017.

At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.



– It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union – said Mr. Ozegovic.

The ReSPA Governing Board Meeting at Ministerial Level was followed by the Regional Conference on Managing Implementation of Public Administration Reform (PAR) Strategies in the Western Balkans the next day, with more than 50 participants representing relevant governmental institutions from Western Balkan countries.

The Conference was focused on various models of managing the implementation of PAR strategies in the Western Balkans and readiness of ReSPA Members to effectively tackle this issue.

In order to facilitate the conference discussion, ReSPA experts prepared the Analytical Paper on Managing Process of Implementation of Public Administration Reform Strategies in ReSPA Member Countries.

[Link](#)

REGIJA | Uto, 13.12.2016. 17:11

Završen godišnji sastanak Upravnog odbora ReSPA-e na ministarskom nivou



SARAJEVO/DANILOVGRAD, 13. decembra (FENA) - Regionalna škola javne uprave (ReSPA) održala je u Danilovgradu 7. sastanak Upravnog odbora ReSPA na ministarskom nivou, uz učešće ministara i visokih zvaničnika zaduženih za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije.

RESPA REGION SASTANAK



7th ReSPA Governing Board Meeting at Ministerial level held

The Regional School of Public Administration (ReSPA) held its 7th Governing Board Meeting at Ministerial level in Danilovgrad, with participation of ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia.

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Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations (DG NEAR) pointed out to the value of ReSPA's role in promoting regional cooperation, reconciliation and good neighbourly relations.

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Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017.

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Završen godišnji sastanak Upravnog odbora ReSPA-e na ministarskom nivou

dec 13, 2016



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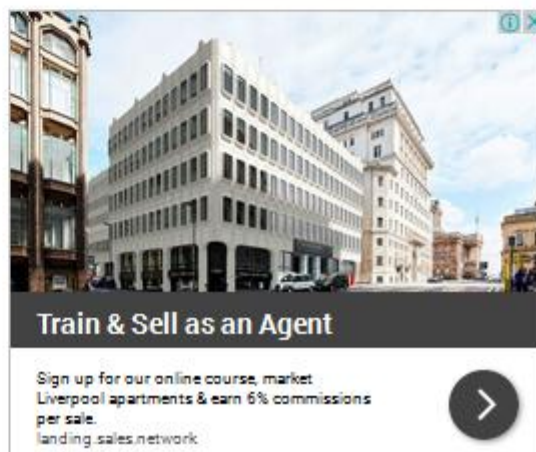
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Regionalna škola javne uprave (ReSPA) održala je u Danilovgradu 7. sastanak Upravnog odbora ReSPA na ministarskom nivou, uz učešće ministara i visokih zvaničnika zaduženih za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije.


Na sastanku su također učestvovali posmatrači sa Kosova i iz Evropske komisije.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku Evropske komisije, koje će omogućiti djelotvornije pružanje javnih usluga.



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– Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova – naglasila je direktorica ReSPA Ratka Sekulović, navodeći da je to razlog zašto je uloga ReSPA izuzetno važna – ne samo u regionalnom već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja EU, pored vladavine prava i ekonomskog upravljanja.

Alberto Kosta iz Direktorata Evropske komisije za susjedstvo i pregovore o proširenju (DG NEAR) istakao je vrijednost ReSPA ulogu koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa.

– To su i temeljne vrijednosti Evropske unije i procesa proširenja. ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije. Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU – istakao je Kosta.

Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu usvojili su godišnji izvještaj ReSPA za period novembar 2015 – decembar 2016., kao i godišnji budžet za 2017.

Na kraju sastanka, državni sekretar Ministarstva državne uprave i lokalne samouprave Republike Srbije Željko Ožegović, koji je predstavljao Srbiju kao predsjedavajuću ReSPA 2016. godine, predao je predsjedavanje Albaniji, dajući zastavu ReSPA ministrici inovacija i javne administracije Republike Albanije Mileni Harito.

– Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika – onih koji nose najveći dio tereta u procesu pridruživanja Evropskoj uniji – kazao je Ožegović.

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je regionalna konferencija o sprovođenju strategije za reformu javne administracije na zapadnom Balkanu, u kojoj je učestovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja zapadnog Balkana.

Naglasak konferencije je bio na različitim modelima sprovođenja strategija reformi javne uprave na zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje ovim pitanjem.

U svrhu podsticanja diskusije, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

Portal Glas.ba, 13 December 2016

ReSPA Governing Board Meeting at Ministerial level held

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Ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

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FENA Novost: Završen godišnji sastanak Upravnog odbora ReSPA-e na ministarskom nivou

13/12/2016 • Komentariši • 133 Pregledi

2016-12-13 17:11:03

Završen godišnji sastanak Upravnog odbora ReSPA-e na ministarskom nivou

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– Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika – onih koji nose najveći dio tereta u procesu pridruživanja Evropskoj uniji – kazao je Ožegović.

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je regionalna konferencija o sprovođenju strategije za reformu javne administracije na zapadnom Balkanu, u kojoj je učestovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja zapadnog Balkana.

Naglasak konferencije je bio na različitim modelima sprovođenja strategija reformi javne uprave na zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje ovim pitanjem.

U svrhu podsticanja diskusije, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

(FENA) M.L.

ReSPA Governing Board Meeting at Ministerial level held

The Regional School of Public Administration (ReSPA) held its 7th Governing Board Meeting at Ministerial level in Danilovgrad, with participation of ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia.

Observers from Kosovo and from the European Commission also participated at this meeting.

Ministers and senior officials responsible for public administrations of the region discussed and agreed on further initiatives to enhance regional cooperation and new models for working together in the framework of ReSPA, with support from the European Commission, that would enable a more effective delivery of public services.

– Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges – Ms. Ratka Sekulovic, ReSPA Director, emphasized, saying that this is why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations (DG NEAR) pointed out to the value of ReSPA's role in promoting regional cooperation, reconciliation and good neighbourly relations.

– These are the fundamental values of the European Union and the Enlargement process as well. ReSPA has been established to promote regional cooperation on the matters related to one of the fundamental pillars of the enlargement strategy: public administration reform. Especially in this period, which is still affected by the economic crisis, well-functioning public administration is a precondition for economic growth and job creation. ReSPA can directly contribute to the European integration process and help in development of administrative capacities to transpose and to implement the EU acquis – Mr. Costa pointed out.

Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017.

At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.



– It is not only the flag that we are handing over, but also the responsibility for what ReSPA has done in the past year in terms of strengthening our public administrations and the work of our civil servants - those who are carrying the heaviest burden in the process of joining the European Union – said Mr. Ozegovic.

The ReSPA Governing Board Meeting at Ministerial Level was followed by the Regional Conference on Managing Implementation of Public Administration Reform (PAR) Strategies in the Western Balkans the next day, with more than 50 participants representing relevant governmental institutions from Western Balkan countries.

The Conference was focused on various models of managing the implementation of PAR strategies in the Western Balkans and readiness of ReSPA Members to effectively tackle this issue.

In order to facilitate the conference discussion, ReSPA experts prepared the Analytical Paper on Managing Process of Implementation of Public Administration Reform Strategies in ReSPA Member Countries.

[Link](#)

ZAVRŠEN GODIŠNJI SASTANAK UPRAVNOG ODBORA RESPA-E NA MINISTARSKOM NIVOU



by MI2
13/12/2016

Regionalna škola javne uprave (ReSPA) održala je u Danilovgradu 7. sastanak Upravnog odbora ReSPA na ministarskom nivou, uz učešće ministara i visokih zvaničnika zaduženih za javne administracije Albanije, Bosne i Hercegovine, Makedonije, Crne Gore i Srbije.

Na sastanku su također učestvovali posmatrači sa Kosova i iz Evropske komisije.



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Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu razgovarali su i dogovorili se o daljim inicijativama za poboljšanje regionalne saradnje, kao i o novim modelima zajedničkog rada u okviru ReSPA, uz podršku Evropske komisije, koje će omogućiti djelotvornije pružanje javnih usluga.

– Regionalna saradnja nema alternativu, i ona značajno doprinosi prevladavanju nekih od nacionalnih izazova – naglasila je direktorica ReSPA Ratka Sekulović, navodeći da je to razlog zašto je uloga ReSPA izuzetno važna – ne samo u regionalnom već i u evropskom kontekstu, kao međuvladina organizacija koja podržava zemlje zapadnog Balkana u reformi javne administracije, jednog od osjetljivih područja u procesu pristupanja EU, pored vladavine prava i ekonomskog upravljanja.

Alberto Kosta iz Direktorata Evropske komisije za susjedstvo i pregovore o proširenju (DG NEAR) istakao je vrijednost ReSPA ulogu koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusjedskih odnosa.

– To su i temeljne vrijednosti Evropske unije i procesa proširenja. ReSPA je osnovana da bi unapređivala regionalnu saradnju po pitanjima vezanim za jedan od temeljnih stubova strategije proširenja: reformu javne administracije. Pogotovu u ovom periodu, koji je još uvijek pod uticajem ekonomske krize, dobro funkcionisanje javne administracije je preduslov za ekonomski rast i otvaranje radnih mjesta. ReSPA može direktno doprinijeti procesu evropskih integracija i pomoći u razvoju administrativnih kapaciteta za sprovođenje pravne regulative EU – istakao je Kosta.

Mi2 vijesti: **MINISTRICA MILIĆEVIĆ: NOVA VLADA ODLUČILA DA PREGLEDA SVE PREDLOŽENE ZAKONE KOJI SU U PARLAMENTARNOJ PROCEDURI**



Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu usvojili su godišnji izvještaj ReSPA za period novembar 2015 – decembar 2016., kao i godišnji budžet za 2017.

Na kraju sastanka, državni sekretar Ministarstva državne uprave i lokalne samouprave Republike Srbije Željko Ožegović, koji je predstavljao Srbiju kao predsjedavajuću ReSPA 2016. godine, predao je predsjedavanje Albaniji, dajući zastavu ReSPA ministrici inovacija i javne administracije Republike Albanije Mileni Harito.

– Ne predajemo samo zastavu već i odgovornost za ono što je ReSPA radila prethodnih godinu dana na jačanju naših javnih uprava i rada naših državnih službenika – onih koji nose najveći dio tereta u procesu pridruživanja Evropskoj uniji – kazao je Ožegović.

Dan poslije sastanka Upravnog odbora ReSPA na ministarskom nivou, održana je regionalna konferencija o sprovođenju strategije za reformu javne administracije na zapadnom Balkanu, u kojoj je učestovalo više od 50 predstavnika relevantnih vladinih institucija iz zemalja zapadnog Balkana.

Naglasak konferencije je bio na različitim modelima sprovođenja strategija reformi javne uprave na zapadnom Balkanu, kao i na spremnosti zemalja članica ReSPA za efikasno bavljenje ovim pitanjem.

U svrhu podsticanja diskusije, stručnjaci ReSPA su za konferenciju pripremili Analizu procesa upravljanja strategijama reforme javne administracije u zemljama članicama ReSPA.

M.L.

<http://www.fena.ba/article/905306/zavrsen-godisnji-sastanak-upravnog-odbora-respa-e-na-ministarskom-nivou>

Portal SrpskaDijaspora, 13 December 2016

ReSPA: Regional cooperation in the Western Balkans has no alternative

DANILOVGRAD – Ministers and senior officials responsible for public administrations of the region agreed at the Regional School of Public Administration's (ReSPA) recently completed conference that regional cooperation has no alternative in overcoming some of the national challenges.

The ReSPA conference was held in Danilovgrad, with more than 50 participants representing relevant governmental institutions from Western Balkan countries, including ministers and senior officials responsible for public administrations from Albania, Bosnia and Herzegovina, Macedonia, Montenegro and Serbia, as well as observers from Kosovo and from the European Commission.

Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations, said that the value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations, which are the fundamental values of the European Union and the Enlargement process as well.

[Link](#)

ReSPA: Regionalna saradnja na Zapadnom Balkanu nema alternativu

13. децембра 2016.

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13.December.2016 17:45 **DANILOVGRAD** – Ministri i visoki zvaničnici odgovorni za javnu administraciju u regionu složili su se na upravo završenoj, konferenciji Regionalne škole javne uprave (ReSPA), da regionalna saradnja nema alternativu na putu prevladavanja nekih od nacionalnih izazova.

Na konferenciji ResSPA, u Daniloivgradu, učestovalo je više od 50 predstavnika relevantnih vladinih institucija iz zemalja Zapadnog Balkana, među kojima i ministri i visoki zvaničnici zaduženi za javne administracije Albanije, Makedonije, Bosne i Hercegovine, Crne Gore i Srbije, kao i posmatrači sa Kosova* i iz Evropske komisije.

Alberto Kosta iz Direktorata EK za susedstvo i pregovore o proširenju, poručio je da je vrednost ReSPA u ulozi koju ima u unapređenju regionalne saradnje, pomirenja i dobrosusedskih odnosa, koje predstavljaju i temeljne vrednosti EU i procesa proširenja.

[Kompletan tekst](#)

Broadcaster 777 TV, 13 December 2016 (Aktuelno, 19:11:43 – 150 sec) (Aktuelno u 22, 22:11:46– 150 sec)

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Regional cooperation has no alternative, and it significantly contributes to overcoming some of the national challenges, Ms. Ratka Sekulovic, ReSPA Director, said.

Ratka Sekulovic, ReSPA Director: „That is why the role of ReSPA is extremely important - not only in the regional but also in the European context - as an inter-governmental organization that supports Western Balkans countries in public administration reform, one of the tricky areas in the EU accession process, together with the rule of law and economic governance. Through the European Commission's grant which we will implement in the next two and a half years, we will very much support regional countries in public administration reform. Having in mind all the challenges that those countries are facing, we will stay open for a lot of activities in the future, and our main goal in the end is to have a competent, professional, transparent and citizen oriented public administration.“

Over the past years, ReSPA could address the majority of recommendations of the European Commission, and strengthen their effectiveness and visibility, said Mr. Alberto Costa of the European Commission's Directorate-General for Neighbourhood and Enlargement Negotiations, saying that the value of ReSPA is about its role in promoting regional cooperation, reconciliation and good neighbourly relations.

Ministers and senior officials responsible for public administrations of the region adopted the ReSPA Annual Report for the period November 2015 – December 2016, as well as the Annual budget for 2017. At the end of the meeting, Mr. Zeljko Ozegovic, State Secretary of the Ministry of Public Administration and Local Self-Government of the Republic of Serbia, representing Serbia as the 2016 Chair of the ReSPA Governing Board, handed over chairmanship to Albania and presented the ReSPA flag to Ms. Milena Harito, Minister of Innovation and Public Administration of the Republic of Albania.

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