

# INDICATIVE PROGRAMME OF WORK FOR 2023





| JANUARY | FEBRUARY        | MARCH   | APRIL   | MAY   | JUNE  | JULY  | AVGUST | SEPTEMBER  | OCTOBER   | NOVEMBER  | DECEMBER                           |
|---------|-----------------|---|---|---|---|---|--------|--|---|---|------------------------------------|
|         |                 |   |   |   |   |   |        |  |   |   | Meeting of the Programme Committee |
|         |                 | Preparatory experts workshop on the policy paper in integrated planning system          |   |   |   |   |        |  |   |   |                                    |
|         |                 | Development of the policy paper on integrated planning system                           |   |   |   |   |        |  |   |   |                                    |
|         |                 |   |   | Participation at the Annual NISPACee Conference   |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        | Regional conference on integrated planning system                              |   |   |                                    |
|         |                 |   |   | Academy on evidence-based policy planning process - 2nd Module                            |   |   |        |  |   |   |                                    |
|         |                 |   | Working visit of CoG regional group to EU Member state                                  |   |   |   |        |  |   |   |                                    |
|         |                 |   | Meeting of the Regional thematic group on European Integration                          |   |   |   |        |  |   |   |                                    |
|         |                 |   |   | Regional meeting of accession structures & executive training on EU accession negotiation |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        | Training on chapters of the acquis targeting negotiation teams                 | Training on chapters of the acquis targeting negotiation teams                |   |                                    |
|         |                 |   |   |   | Annual Summer School on European Integration                          |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        |  |   | Regional Workshop "EU accession process at local level – how is local administration affected?" |                                    |
|         |                 | Workshop on IPA III   |   |   |   |   |        |  |   |   |                                    |
|         |                 | Workshop on IPA III   |   |   |   |   |        |  |   |   |                                    |
|         |                 | Working visit to EPSO   |   |   |   |   |        |  |   |   |                                    |
|         |                 | Baseline analysis on leadership and career development                                  |   |   |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        |  |   | Meeting of the HRMPD Working Group  |                                    |
|         |                 |   |   |   |   |   |        | Workshop on leadership and career development                                  |   |   |                                    |
|         |                 | Staff satisfaction survey   |   |   |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        | Follow up activities of staff satisfaction survey                              |   |   |                                    |
|         |                 |   |   | Training on development of job description catalogue                                      |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        |  | Meeting of the network of directors of Schools and Academies of PA in the WBs |   |                                    |
|         |                 |   |   |   | Training on the analysis of HRM Data                                  |   |        |  |   |   |                                    |
|         |                 | Training on data governance and interoperability  |   |   |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   | Meeting of Digital Transformation sub-group with regional digital leaders |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        |  | Seasonal School on Digital Transformation                                     |   |                                    |
|         |                 | E Gov pilots and GovTech solutions  |   |   |   |   |        |  |   |   |                                    |
|         |                 |   |   |   |   |   |        | OGP international event/WB regional event                                      |   |   |                                    |
|         |                 |   | Improving policies and Practice in Open Data- regional workshop and Open data challenge |   |   |   |        |  |   |   |                                    |
|         |                 | Support to Regional QM Centre (CAF institutionalization, Participation at CAF EU event) |   |   |   |   |        |  |   |   |                                    |
|         |                 |   |   |   | Meeting of QM sub-group with workshop on Measuring Users Satisfaction |   |        |  |   |   |                                    |
|         | ReSPA Open Days | ReSPA Open Days   |   |   |   |   |        |  |   |   |                                    |
|         |                 | ReSPA Open Days   |   |   |   |   |        |  | High-Level Ministerial Dialogue/Conference                                    |   |                                    |
|         |                 | ReSPA Open Days   |   |   |   |   |        | Workshop on "Knowledge management, collaboration and participatory leadership" |   |   |                                    |
|         |                 | ReSPA Open Days   | Learning initiative on "Foresight capacities in the Region"                             |   |   |   |        |  |   |   |                                    |

Legend:

Thematic area 1: Policy development and coordination

Thematic area 2: European integration and accession negotiations

Thematic area 3: Human resources management and professional development

Thematic area 4: Service Delivery (digitalization, and quality management)

Horizontal Activities